Operation and Maintenance (O&M) in the Quality Improvement Cycle

Adam Burstein
President, Next Phase Solar

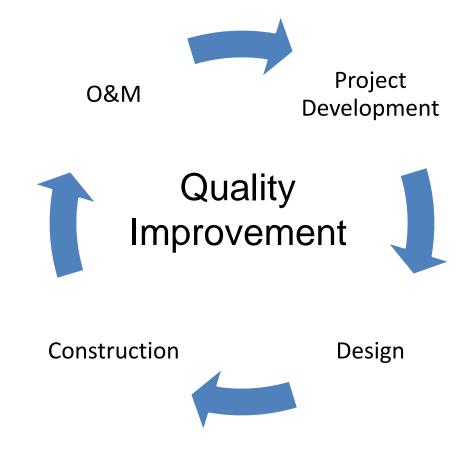
Differentiating Quality PV: Standards & Methodology for Underwriting Uncertainty

March 6,2012



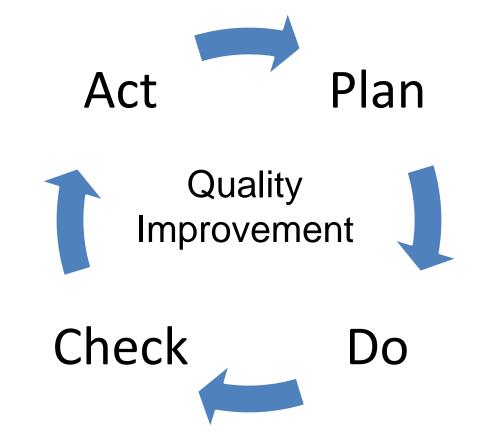


The Project Cycle



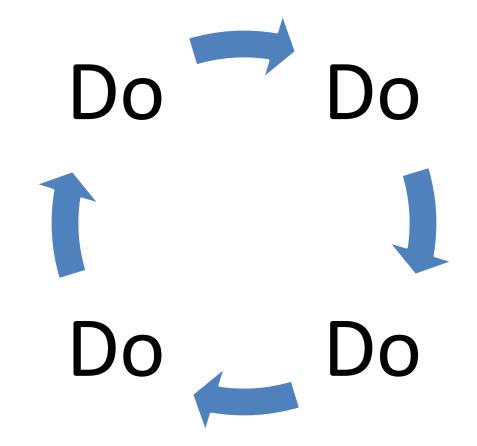


The Deming Cycle





Business as Usual











Manufacturing

Project Development Installation





Manufacturing



Development



Years 1-5



Operation and Maintenance

Years 5-30





Gathering Performance Data

- Remote Monitoring
- Field Inspection



Feeding Performance Data into the Quality Improvement Cycle:

- Energy Production
- Procurement
- Design
- Installation



